UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported): September 13, 2022

INNOVAGE HOLDING CORP.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-40159 (Commission File Number) 81-0710819 (IRS Employer Identification No.)

8950 E. Lowry Boulevard Denver, CO (Address of principal executive offices)

80230 (Zip Code)

(844) 803-8745 (Registrant's telephone number, including area code)

Not Applicable (Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written compressions pursuant to Pule 425 under the Securities Act (17 CER 220 425)

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading	Name of each exchange on which
	Symbol(s)	registered
Common Stock, \$0.001 par value	INNV	The Nasdaq Stock Market LLC
		(Nasdaq Global Select Market)

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ⊠

If an emerging growtl	h company, indicate l	by check mark if the	registrant has el	ected not to use tl	ne extended	transition period for
complying with any n	new or revised financ	ial accounting standa	ards provided pu	rsuant to Section	13(a) of the	Exchange Act.

<u>Item 2.02.</u> <u>Results of Operations and Financial Condition.</u>

On September 13, 2022, InnovAge Holding Corp. issued a press release announcing financial results for the fiscal fourth quarter and full year ended June 30, 2022, and related matters. A copy of this press release is furnished as Exhibit 99.1 hereto and is incorporated in this Item 2.02 by reference.

The information in this Item 2.02, including the exhibit attached hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section. This information shall not be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference to such disclosure in this Form 8-K in such a filing.

<u>Item 9.01</u> .	Financial Statements and Exhibits.
(d) Exhibits	
Exhibit	Description
99.1 104	Press Release of InnovAge Holding Corp., dated September 13, 2022 Cover Page Interactive Data File (formatted as Inline XBRL)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

INNOVAGE HOLDING CORP.

Date: September 13, 2022 By: /s/ Barbara Gutierrez

Name: Barbara Gutierrez
Title: Chief Financial Officer



INNOVAGE ANNOUNCES FINANCIAL RESULTS FOR THE FISCAL YEAR AND FOURTH QUARTER ENDED JUNE 30, 2022

DENVER, CO., September 13, 2022 - InnovAge Holding Corp. (the "Company" or "InnovAge") (Nasdaq: INNV), a market leading healthcare delivery platform for high-cost, dual-eligible seniors, announced financial results for its fiscal fourth quarter and full year ended June 30, 2022.

"We ended the fiscal year with a census of approximately 6,650 participants and generated \$698.6 million of revenue. Our results reflect the ongoing transformational journey at InnovAge and the core investments we are making in our business," said Patrick Blair, President and Chief Executive Officer of InnovAge. "We have made measurable progress on our near-term operational improvements and strengthening our enterprise capabilities, and I am confident that we are on the right path to achieve our long-term aspirations for the Company."

Financial Results

	Three Months Ended					Year Ended			
	June 30, 2022		,	June 30, 2021		June 30, 2022		June 30, 2021	
		in th	ids, except perce	s and per share o	ımou	nts			
Total revenues	\$	172,860	\$	171,616	\$	698,640	\$	637,800	
Center-level Contribution Margin ⁽¹⁾		23,631		48,033		135,372		174,080	
Net Income (Loss)		(13,532)		6,315		(7,960)		(44,740)	
Net Income (Loss) margin		(7.8)%		3.7 %		(1.1)%		(7.0)%	
Net Income (Loss) Attributable to InnovAge Holding Corp.		(12,709)		6,474		(6,521)		(43,986)	
Net income (Loss) per share - basic and diluted	\$	(0.09)	\$	0.05	\$	(0.05)	\$	(0.36)	
Adjusted EBITDA ⁽¹⁾	\$	(642)	\$	19,348	\$	34,253	\$	85,333	
Adjusted EBITDA margin ⁽¹⁾		(0.4)%		11.3 %		4.9 %		13.4 %	

Fiscal Year 2022 Financial Performance

- Total revenue of \$698.6 million, up approximately 9.5% compared to \$637.8 million in 2021
- Center-level Contribution Margin⁽¹⁾ of \$135.4 million, decreased 22.2% compared to \$174.1 million in 2021
- Center-level Contribution Margin⁽¹⁾ as a percent of revenue of 19.4%, decreased 7.9 percentage points compared to 27.3% in 2021
- Net loss of \$8.0 million, compared to a net loss of \$44.7 million in 2021
- Net loss margin of 1.1%, a decrease of 5.9 percentage points compared to 7.0% in 2021
- Net loss attributable to InnovAge Holding Corp. of \$6.5 million, or a loss of \$0.05 per share, compared to a net loss of \$44.0 million, or a loss of \$0.36 per share in 2021
- Adjusted EBITDA(1) of \$34.3 million, a decrease of \$51.0 million compared to \$85.3 million in 2021
- Adjusted EBITDA⁽¹⁾ margin of 4.9%, a decrease of 8.5 percentage points compared to 13.4% in 2021
- Census of approximately 6,650 compared to 6,850 in 2021

- Ended the fiscal year with \$184.4 million in cash and cash equivalents and \$86.4 million in debt on the balance sheet, representing debt under the Company's senior secured term loan, convertible term loan and capital leases
- Due to the inherent uncertainty and open timeline around sanction release, we will not provide forward looking guidance for fiscal year 2023

(1) Management uses Center-level Contribution Margin as the measure for assessing performance of its segments. Center-level Contribution Margin is defined as total segment revenues less external provider costs and cost of care (excluding depreciation and amortization). Adjusted EBITDA is a non-GAAP measure. See "Note Regarding Use of Non-GAAP Financial Measures" and "Reconciliation of GAAP and Non-GAAP Measures" for a definition of Adjusted EBITDA and a reconciliation to net income (loss), the most closely comparable GAAP measure.

Conference Call

The Company will host a conference call this afternoon at 5:00 PM Eastern Time. A live audio webcast of the call will be available on the Company's website, https://investor.innovage.com/. A replay of the call will be available via webcast for on-demand listening shortly after the completion of the call, at the same web link, and will remain available for a limited time. To access the call by phone, please go to this link (registration link), for dialing instructions and a unique access pin. We encourage participants to dial into the call fifteen minutes ahead of the scheduled start time.

About InnovAge

InnovAge is a market leader in managing the care of high-cost, dual-eligible seniors. Our mission is to enable seniors to age independently in their own homes for as long as possible. Our patient-centered care model is designed to improve the quality of care our participants receive, while reducing over-utilization of high-cost care settings. InnovAge believes its healthcare model is one in which all constituencies — participants, their families, providers and government payors— "win." As of June 30, 2022, InnovAge served approximately 6,650 participants across 18 centers in five states. https://www.innovage.com/.

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Media Contact:

Sarah Rasmussen, APR srasmussen@myinnovage.com

Forward-Looking Statements - Safe Harbor

This press release may contain "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: "anticipate," "intend," "plan," "believe," "project," "estimate," "expect," "may," "should," "will" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. Forward-looking statements may be identified by the fact that they do not relate strictly to historical or current facts. Examples of forward-looking statements include, among others, statements we may make regarding our expectations with respect to current audits, legal proceedings and government investigations and actions; relationships and discussions with regulatory agencies; our expectations with respect to correcting deficiencies raised in audits and other processes; our ability to effectively implement remediation measures, including creating operational excellence as a provider, expanding our payer capabilities and strengthening enterprise functions; our expectations to increase the number of participants we serve, to grow enrollment and capacity within existing centers, to build de novo centers, or execute acquisitions; quarterly or annual guidance; financial outlook, including future revenues and future earnings; reimbursement and regulatory developments; market developments; new products; integration activities; and the effects of any of the foregoing on our future results of operations or financial conditions.

Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on currently available information and our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. You should not place undue reliance on our forward-looking statements. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Our actual results and financial condition may differ materially from those indicated in the forwardlooking statements. Important factors that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the following: (i) the results of periodic inspections, reviews, audits, investigations under the federal and state government programs, including sanctions currently in place on our centers in Colorado and in our Sacramento center in California; (ii) our ability to sufficiently cure any deficiencies identified by the respective federal and state government programs, in the states of California, Colorado and New Mexico;; (iii) the adverse impact of inspections, reviews, audits, investigations, legal proceedings, enforcement actions and litigation, including the current civil investigative demands initiated by federal and state agencies, as well as the litigation and other proceedings initiated by, or on behalf, of our stockholders; (iv) the risk that the cost of providing services will exceed our compensation under PACE; (v) the dependence of our revenues upon a limited number of government payors, particularly Medicare and Medicaid; (vi) changes in the rules governing the Medicare, Medicaid or PACE programs; (vii) the risk that our submissions to government payors may contain inaccurate or unsupportable information regarding risk adjustment scores of participants, which could cause us to overstate or understate our revenue and subjecting us to payment obligations and penalties; (viii) viability of our business strategy and our ability to realize expected results; (ix) the impact on our business of non-renewal or termination of capitation agreements with government payors; (x) the impact of state and federal efforts to reduce healthcare spending; (xi) the impact on our business from an economic downturn; (xii) the effects of a pandemic, epidemic or outbreak of an infectious disease, including the ongoing effects of COVID-19; (xiii) our dependence on our senior management team and other key employees; (xiv) the effects of sustained inflation on our business; (xv) the impact of failures by our suppliers, sustained material price increases on supplies or limitations on our ability to access new technology or medical products; (xvi) the effect of our relatively limited operating history as a for-profit company on investors' ability to evaluate our current business and future prospects; (xvii) our ability to enroll or attract new participants and grow our revenue, especially as a result of the sanctions currently in place on our centers in Colorado and in our Sacramento center in California and actions from other states; (xviii) the concentration of our presence in Colorado; (xix) our ability to establish a presence in new geographic markets, especially as a result of the actions taken by certain states and us in light of our ongoing audit processes; (xx) the impact on our business of security breaches, loss of data or other disruptions causing the

compromise of sensitive information or preventing us from accessing critical information; and (xxi) our existing indebtedness and access to capital markets. For a detailed discussion of the risks and uncertainties that could affect our actual results, please refer to the risk factors identified in our SEC reports, including, but not limited to our most recent Annual Report on Form 10-K and any subsequent Quarterly Report on Form 10-Q, in each case, as filed with the SEC.

Any forward-looking statement made by the Company in this press release is based only on information currently available to us and speaks only as of the date on which it is made. Except as required by law, we undertake no obligation to publicly update any forward-looking statement, whether written or oral, that may be made from time to time, whether as a result of new information, future developments or otherwise.

Note Regarding Use of Non-GAAP Financial Measures

In addition to reporting financial information in accordance with generally accepted accounting principles ("GAAP"), the Company is also reporting Adjusted EBITDA and Adjusted EBITDA margin, which are non-GAAP financial measures. Adjusted EBITDA and Adjusted EBITDA margin are supplemental measures of operating performance monitored by management that are not defined under GAAP and that do not represent, and should not be considered as, an alternative to net income (loss) and net income (loss) margin, respectively, as determined by GAAP. We believe that Adjusted EBITDA and Adjusted EBITDA margin are appropriate measures of operating performance because the metrics eliminate the impact of revenue and expenses that do not relate to our ongoing business performance, allowing us to more effectively evaluate our core operating performance and trends from period to period. We believe that Adjusted EBITDA and Adjusted EBITDA margin help investors and analysts in comparing our results across reporting periods on a consistent basis by excluding items that we do not believe are indicative of our core operating performance. These non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation from, or as a substitute for, the analysis of other GAAP financial measures, including net income (loss) and net income (loss) margin. In evaluating Adjusted EBITDA, you should be aware that in the future we may incur expenses that are the same as or similar to some of the adjustments in this presentation. Our presentation of Adjusted EBITDA should not be construed to imply that our future results will be unaffected by the types of items excluded from the calculation of Adjusted EBITDA. Our use of the term Adjusted EBITDA varies from others in our industry. We define Adjusted EBITDA as net income (loss) adjusted for interest expense, depreciation and amortization, and provision for income tax as well as addbacks for non-recurring expenses or exceptional items, including charges relating to management equity compensation, executive severance and recruitment, class action litigation, M&A transaction and integration, business optimization, electronic medical record (EMR) implementation, gain on consolidation of equity investee, financing-related fees and contingent consideration. Adjusted EBITDA margin is Adjusted EBITDA expressed as a percentage of our total revenue. For a full reconciliation of Adjusted EBITDA to the most closely comparable GAAP financial measure, please see the attachment to this earnings release.

InnovAge CONDENSED CONSOLIDATED BALANCE SHEETS

	•	June 30, 2022	•	June 30, 2021
	-	in tho	usands	
Assets				
Current Assets				
Cash and cash equivalents	\$	184,429	\$	201,466
Restricted cash		17		2,234
Accounts receivable, net of allowance (\$3,403 – June 30, 2022 and \$4,350 – June 30, 2021)		35,907		32,582
Prepaid expenses		13,842		9,249
Income tax receivable		6,761		5,401
Total current assets		240,956		250,932
Noncurrent Assets				
Property and equipment, net		176,260		142,715
Investments		5,493		3,493
Deposits and other		2,812		3,877
Goodwill		124,217		124,217
Other intangible assets, net		5,858		6,518
Total noncurrent assets		314,640		280,820
Total assets	\$	555,596	\$	531,752
Liabilities and Stockholders' Equity	÷		_	<u>, , , , , , , , , , , , , , , , , , , </u>
Current Liabilities				
Accounts payable and accrued expenses	\$	50,562	\$	32,361
Reported and estimated claims	Ψ	38,454	Ψ	33,234
Due to Medicaid and Medicare		9,130		7,101
Current portion of long-term debt		3,793		3,790
Current portion of capital lease obligations		3,368		2,079
Total current liabilities		105,307		78,565
Noncurrent Liabilities		100,507		, 0,000
Deferred tax liability, net		17,761		15,700
Capital lease obligations		9,440		5,190
Other noncurrent liabilities		1,134		2,758
Long-term debt, net of debt issuance costs		68,210		71,574
Total liabilities		201,852	_	173,787
Commitments and Contingencies (See Note 10)	_	201,002		1,5,707
Redeemable Noncontrolling Interests (See Note 5)		15,278		16,986
Stockholders' Equity		13,276		10,700
Common stock, \$0.001 par value; 500,000,000 authorized as of June 30, 2022 and 2021; 135,532,811 and				
135,516,513 issued shares as of June 30, 2022 and June 30, 2021, respectively		136		136
Additional paid-in capital		327,499		323,760
Retained earnings		4,729		10,663
Total InnovAge Holding Corp.		332,364		334,559
Noncontrolling interests		6,102		6,420
Total stockholders' equity		338,466		340,979
1 2	\$	555,596	\$	531,752
Total liabilities and stockholders' equity	Ф	333,390	Φ	331,/32

InnovAge CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

	Three Months Ended			Year Ended				
	Ju	ne 30, 2022		June 30, 2021	Ju	ine 30, 2022	June 30, 2021	
			in	thousands, excep	t per s	hare amounts		
Revenues								
Capitation revenue	\$	172,491	\$	171,028	\$	696,998	\$	635,322
Other service revenue		369		588		1,642		2,478
Total revenues		172,860		171,616		698,640		637,800
Expenses							_	
External provider costs		98,747		85,102		383,046		309,317
Cost of care, excluding depreciation and amortization		50,482		38,481		180,222		154,403
Center-level Contribution Margin		23,631		48,033		135,372		174,080
Sales and marketing		5,084		7,901		24,201		22,236
Corporate, general and administrative		27,405		26,432		101,653		132,333
Depreciation and amortization		3,489		3,032		13,924		12,294
Equity loss		_		_		_		1,343
Other operating expense		_		_		_		18,211
Total expenses		185,207		160,948		703,046		650,137
Operating Income (Loss)		(12,347)		10,668		(4,406)		(12,337)
Other Income (Expense)								
Interest expense, net		(596)		274		(2,526)		(16,787)
Loss on extinguishment of debt		_		_		_		(14,479)
Gain on equity method investment		_		_		_		10,871
Other expense		53		(15)		(305)		(2,237)
Total other expense		(543)		259		(2,831)		(22,632)
Income (Loss) Before Income Taxes		(12,890)		10,927		(7,237)		(34,969)
Provision for Income Taxes		642		4,612		723		9,771
Net Income (Loss)		(13,532)		6,315		(7,960)		(44,740)
Less: net loss attributable to noncontrolling interests		(823)		(159)		(1,439)		(754)
Net Income (Loss) Attributable to InnovAge Holding								
Corp.	\$	(12,709)	\$	6,474	\$	(6,521)	\$	(43,986)
W. 1.								
Weighted-average number of common shares		24.024.451		125 516 512		25 510 070		100 (10 700
outstanding - basic	I	34,024,451		135,516,513		35,519,970		123,618,702
Weighted-average number of common shares	1	24 024 451		125 516 662	1	25 510 070		122 (19 702
outstanding - diluted	1	34,024,451		135,516,663	,	35,519,970		123,618,702
Net income (loss) per share - basic	\$	(0.09)	\$	0.05	\$	(0.05)	\$	(0.36)
Net income (loss) per share - diluted	\$	(0.09)	\$	0.05	\$	(0.05)	\$	(0.36)
· /•		. ,				• • • • • • • • • • • • • • • • • • • •		• • •

InnovAge CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Operating Activities 2022 in thou	sands \$	2021
Operating Activities		
	\$	
AT (1)	\	(44.740)
Net income (loss) \$ (7,960)	Ψ	(44,740)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities		10
Loss on disposal of assets 305		18
Provision for uncollectible accounts 6,181		8,637
Depreciation and amortization 13,924		12,294
Gain on equity method investment —		(10,871)
Loss on extinguishment of long-term debt		14,479
Amortization of deferred financing costs 429		1,056
Stock-based compensation 3,739		1,664
Deferred income taxes 2,061		6,418
Loss in equity of nonconsolidated entities —		1,343
Change in fair value of warrants —		2,264
Changes in operating assets and liabilities, net of acquisitions		
Accounts receivable, net (9,506)		5,879
Prepaid expenses (4,667)		(4,987)
Income tax receivable (1,360)		(3,658)
Deposits and other (475)		(874)
Accounts payable and accrued expenses 17,381		6.137
Reported and estimated claims 5,221		2,613
Due to Medicaid and Medicare 2,029		(5,220)
Net cash provided by (used in) operating activities 27,302		(7,548)
Investing Activities		(7,5.0)
Purchases of property and equipment (38,238)		(17,541)
Furchase of intangible assets —		(2,000)
Furchase of rost method investment (2.000)		(2,000)
	ф	(10.541)
Net cash used in investing activities \$ (40,238)	\$	(19,541)
Financing Activities	_	/2
Distributions to owners \$ —	\$	(9,500)
Capital contributions —		20,000
Payments on capital lease obligations (2,528)		(1,788)
Proceeds from long-term debt —		375,000
Principal payments on long-term debt (3,790)		(512,660)
Payment of financing costs and debt premiums —		(14,896)
Proceeds from initial public offering of common stock —		370,468
Treasury stock purchases —		(77,603)
Payments under acquisition agreements —		(3,622)
Payments related to option cancellation —		(29,175)
Net cash provided by (used in) financing activities (6,318)		116,224
INODE ACE (BEODE ACE) IN CACH CACH FOUNTALENTS & DECEDICATED CACH		89.135
INCREASE (DECREASE) IN CASH, CASH EQUIVALENTS & RESTRICTED CASH (19,254)		
CASH, CASH EQUIVALENTS & RESTRICTED CASH, BEGINNING OF PERIOD 203,700		114,565
CASH, CASH EQUIVALENTS & RESTRICTED CASH, END OF PERIOD \$\frac{184,446}{2}\$	\$	203,700
Supplemental Cash Flows Information		
Interest paid \$ 1,474	\$	18.030
Income taxes paid \$ 1,77.7	\$	7,048
Property and equipment included in accounts payable \$ 2,135	\$	1.327
Property and equipment nucleased under capital leases \$ 8.067	\$	3,493
1 roperty and equipment purchased under capital reases 5 6,007	Φ	5,495

InnovAge RECONCILIATION OF GAAP AND NON-GAAP MEASURES (UNAUDITED)

	Three Months Ended					Year l	Ended	ed	
	June 30, 2022			June 30, 2021		ne 30, 2022	Ju	ne 30, 2021	
				in thoi	usands				
Net income (loss)	\$	(13,532)	\$	6,315	\$	(7,960)	\$	(44,740)	
Interest expense, net		596		(274)		2,526		16,787	
Depreciation and amortization		3,489		3,032		13,924		12,294	
Provision for income tax		642		4,612		723		9,771	
Stock-based compensation		1,153		562		3,739		1,664	
Rate determination ^(a)		_		_		_		(2,158)	
Executive severance and recruitment(b)		_		_		4,123		_	
Class action litigation(c)		116		_		408		_	
M&A, transaction and integration ^(d)		231		4,273		1,764		67,606	
Business optimization(e)		5,735		702		12,983		1,829	
EMR implementation ^(f)		928		126		2,023		461	
Gain on consolidation of equity investee(g)		_		_		_		(10,871)	
Financing-related(h)		_		_		_		14,479	
Contingent consideration(i)		_		_		_		18,211	
Adjusted EBITDA	\$	(642)	\$	19,348	\$	34,253	\$	85,333	
Net income (loss) margin		(7.8)%		3.7 %		(1.1)%		(7.0)%	
Adjusted EBITDA margin		(0.4)%		11.3 %		4.9 %		13.4 %	

⁽a) For the year ended June 30, 2021, reflects the CMS settlement payment of approximately \$2.2 million related to end-stage renal disease beneficiaries for calendar years 2010 through 2020.

- (f) Reflects non-recurring expenses relating to the implementation of a new electronic medical record vendor.
- (g) Reflects non-recurring expense related to the gain on consolidation of InnovAge Sacramento.
- (h) Reflects fees and expenses incurred in connection with amendments to our credit agreements. See Note 8, "Long Term Debt" to the condensed consolidated financial statements included in the Annual Report on Form 10-K.
- (i) Reflects the contingent consideration fair value adjustment made during fiscal year 2021 associated with our acquisition of NewCourtland.

⁽b) Reflects charges related to executive severance and recruiting.

⁽c) Reflects charges related to litigation by shareholders. See Item 3, "Legal Proceedings" included in the Annual Report on Form 10-K.

⁽d) For the year ended June 30, 2021, this primarily represents (i) \$45.4 million related to the cancellation of options and the redemption of shares and (ii) \$13.1 million of transaction fees and expenses recognized in connection with the July 27, 2020 transaction between us, Ignite Aggregator LP (an investment vehicle owned by certain funds advised by Apax Partners LLP) and our then existing equity holders entering into a Securities Purchase Agreement (the "Apax Transaction").

⁽e) Reflects charges related to business optimization initiatives. Such charges relate to one-time investments in projects designed to enhance our technology and compliance systems, improve and support the efficiency and effectiveness of our operations, and for the fiscal year ended June 30, 2022, third party support to address efforts to remediate deficiencies in audits, including (i) \$1.8 million paid to consultants and contractors performing audit and other related services at sanctioned centers, (ii) \$4.0 million of charges related to government investigations, and (iii) \$3.0 million of costs associated with third party consultants to strengthen enterprise capabilities.